



One of the most epic accomplishments in United States history was the completion of the Transcontinental Railroad. On May 10, 1869, at Promontory Summit, Utah, the Golden Spike was driven into a hand-hewn wooden tie, forever linking East and West.

Fast forward 156 years, and today this Nation has another chance to achieve something epic—this time on a global stage. It's only fitting that America's largest railroad, Union Pacific, joins forces with Norfolk Southern to become exactly what our country needs to compete—and win—for every American citizen.

Today's business environment demands precision efficiency, real-time supply chain solutions, and a speed-to-market tempo that counts seconds, not days. By design, the UP-NS combination will deliver all of that—reviving American manufacturing, creating high-quality careers, and using commerce as a powerful conduit to connect people like never before. This is all being made possible by the same railroad that built America's first transcontinental line. Now, in partnership with Norfolk Southern, Union Pacific is ready to do it again—this time creating America's first truly seamless transcontinental railroad, stretching from the Atlantic to the Pacific.

As Mark Twain said, "History never repeats itself, but it often rhymes." The rhyme we're about to hear will be the sound of American agriculture feeding the world, auto and steel production with no equal, construction materials to build our future, energy exploration to export our resources, and everything else that drives global leadership in innovation, ingenuity, quality, and resolve. All of this is made possible when supply chains give every business—large or small—access to a worldwide market. That's why I fully support the Union Pacific Railroad-Norfolk Southern partnership.

Dave Fellon

President – Owner

Progressive Rail Incorporated